

**THE CROSS-OVER MINISTRY, INC.**

**FINANCIAL STATEMENTS**

**YEARS ENDED JUNE 30, 2022 AND 2021**

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HARRIS, HARDY & JOHNSTONE, P.C.  
CERTIFIED PUBLIC ACCOUNTANTS

### INDEPENDENT AUDITOR'S REPORT

Board of Directors  
The Cross-Over Ministry, Inc.  
Richmond, Virginia

#### **Opinion**

We have audited the accompanying financial statements of The Cross-Over Ministry, Inc. (a nonprofit organization), which comprise the statements of financial position as of June 30, 2022 and 2021, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Cross-Over Ministry, Inc. as of June 30, 2022 and 2021, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of The Cross-Over Ministry, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about The Cross-Over Ministry, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

## **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of The Cross-Over Ministry, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about The Cross-Over Ministry, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

A handwritten signature in black ink that reads "Harris, Hardy & Johnstone, P.C." The signature is written in a cursive, flowing script.

Richmond, Virginia  
September 22, 2022

THE CROSS-OVER MINISTRY, INC.

STATEMENTS OF FINANCIAL POSITION

JUNE 30, 2022 AND 2021

	2022	2021
<b>ASSETS</b>		
Cash and cash equivalents	\$ 2,639,774	\$ 2,444,941
Grants and other receivables, net	305,144	283,195
Medicaid receivable, net	50,008	16,013
Inventory	613,514	1,243,044
Other current assets	48,733	63,437
Property and equipment, net	<u>2,622,426</u>	<u>539,825</u>
	<u><u>\$ 6,279,599</u></u>	<u><u>\$ 4,590,455</u></u>
<b>LIABILITIES AND NET ASSETS</b>		
<b>LIABILITIES</b>		
Accounts payable	\$ 3,940	\$ 9,815
Accrued expenses	140,893	147,871
Fiscal agent funds	-	12,851
Security deposits	2,250	-
Long-term debt	<u>1,959,101</u>	<u>-</u>
TOTAL LIABILITIES	<u>2,106,184</u>	<u>170,537</u>
<b>NET ASSETS</b>		
Without donor restrictions	3,977,846	3,960,294
With donor restrictions	<u>195,569</u>	<u>459,624</u>
TOTAL NET ASSETS	<u>4,173,415</u>	<u>4,419,918</u>
	<u><u>\$ 6,279,599</u></u>	<u><u>\$ 4,590,455</u></u>

See Independent Auditor's Report and Notes to Financial Statements

THE CROSS-OVER MINISTRY, INC.

STATEMENT OF ACTIVITIES

YEAR ENDED JUNE 30, 2022

	Without Donor Restrictions	With Donor Restrictions	Total
<b>REVENUES, GAINS, AND OTHER SUPPORT</b>			
Support			
Contributions			
Individuals	\$ 1,103,994	\$ -	\$ 1,103,994
Grants and corporate gifts	1,753,783	611,205	2,364,988
In-kind			
General	664,875	-	664,875
Pharmaceuticals	2,085,782	-	2,085,782
Total Support	<u>5,608,434</u>	<u>611,205</u>	<u>6,219,639</u>
Special Events			
Special event revenue	44,776	-	44,776
Less: Direct benefits to donors	(29,956)	-	(29,956)
Net Support from Special Events	<u>14,820</u>	<u>-</u>	<u>14,820</u>
Program Services Revenue			
Patient services			
Patient revenue	1,351,851	-	1,351,851
Medicaid	563,287	-	563,287
Total Program Services Revenue	<u>1,915,138</u>	<u>-</u>	<u>1,915,138</u>
Other Revenues			
Rental revenue	9,784	-	9,784
Interest income	1,298	-	1,298
Total Other Revenues	<u>11,082</u>	<u>-</u>	<u>11,082</u>
Net Assets Released from Restrictions			
Satisfaction of program restrictions	651,365	(651,365)	-
Satisfaction of time restrictions	223,895	(223,895)	-
Total Net Assets Released from Restrictions	<u>875,260</u>	<u>(875,260)</u>	<u>-</u>
<b>TOTAL REVENUES, GAINS, AND OTHER SUPPORT</b>	<b><u>8,424,734</u></b>	<b><u>(264,055)</u></b>	<b><u>8,160,679</u></b>
<b>EXPENSES</b>			
Program Services			
Patient services	7,466,779	-	7,466,779
Management and General	425,078	-	425,078
Fundraising	515,325	-	515,325
<b>TOTAL EXPENSES</b>	<b><u>8,407,182</u></b>	<b><u>-</u></b>	<b><u>8,407,182</u></b>
CHANGE IN NET ASSETS			
NET ASSETS, beginning of year	17,552	(264,055)	(246,503)
NET ASSETS, end of year	<u>3,960,294</u>	<u>459,624</u>	<u>4,419,918</u>
	<b><u>\$ 3,977,846</u></b>	<b><u>\$ 195,569</u></b>	<b><u>\$ 4,173,415</u></b>

See Independent Auditor's Report and Notes to Financial Statements

THE CROSS-OVER MINISTRY, INC.

STATEMENT OF ACTIVITIES

YEAR ENDED JUNE 30, 2021

	Without Donor Restrictions	With Donor Restrictions	Total
<b>REVENUES, GAINS, AND OTHER SUPPORT</b>			
Support			
Contributions			
Individuals	\$ 1,042,652	\$ -	\$ 1,042,652
Grants and corporate gifts	624,149	1,815,472	2,439,621
In-kind			
General	510,561	-	510,561
Pharmaceuticals	3,263,208	-	3,263,208
	<b>Total Support</b>	<b>5,440,570</b>	<b>1,815,472</b>
Special Events			
Special event revenue	-	-	-
Less: Direct benefits to donors	-	-	-
	<b>Net Support from Special Events</b>	<b>-</b>	<b>-</b>
Program Services Revenue			
Patient services			
Patient revenue	1,158,684	-	1,158,684
Medicaid	374,572	-	374,572
	<b>Total Program Services Revenue</b>	<b>1,533,256</b>	<b>1,533,256</b>
Other Revenues			
Rental revenue	-		-
Interest income	3,309	-	3,309
	<b>Total Other Revenues</b>	<b>3,309</b>	<b>3,309</b>
Net Assets Released from Restrictions			
Satisfaction of program restrictions	1,360,848	(1,360,848)	-
Satisfaction of time restrictions	207,631	(207,631)	-
	<b>Total Net Assets Released from Restrictions</b>	<b>1,568,479</b>	<b>-</b>
	<b>TOTAL REVENUES, GAINS, AND OTHER SUPPORT</b>	<b>8,545,614</b>	<b>246,993</b>
<b>EXPENSES</b>			
Program Services			
Patient services	7,423,271	-	7,423,271
Management and General	343,074	-	343,074
Fundraising	429,846	-	429,846
	<b>TOTAL EXPENSES</b>	<b>8,196,191</b>	<b>8,196,191</b>
	<b>CHANGE IN NET ASSETS</b>	<b>349,423</b>	<b>246,993</b>
NET ASSETS, beginning of year	3,610,871	212,631	3,823,502
	<b>NET ASSETS, end of year</b>	<b>\$ 3,960,294</b>	<b>\$ 459,624</b>

See Independent Auditor's Report and Notes to Financial Statements

THE CROSS-OVER MINISTRY, INC.

STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED JUNE 30, 2022

	Patient Services	Management and General	Fundraising	Total
Salaries and wages	\$ 2,571,497	\$ 234,778	\$ 316,212	\$ 3,122,487
Payroll taxes	186,589	17,214	21,971	225,774
Employee benefits	216,077	21,864	27,154	265,095
	2,974,163	273,856	365,337	3,613,356
In-kind contributed pharmaceuticals	2,715,311	-	-	2,715,311
In-kind contributed services and supplies	664,875	-	-	664,875
Medical supplies	331,558	9,174	8,045	348,777
Computer maintenance and software	167,311	14,293	26,499	208,103
Rent	123,519	7,121	12,361	143,001
Depreciation	120,308	-	-	120,308
Medicaid billing	78,064	-	-	78,064
Utilities	59,281	11,422	4,361	75,064
Special event costs	-	-	53,765	53,765
Insurance	44,225	6,713	2,014	52,952
Facilities	47,911	1,411	2,513	51,835
Professional fees	11,567	22,916	14,212	48,695
Miscellaneous	34,577	10,858	1,630	47,065
Public relations	7,865	1,253	34,051	43,169
Repairs and maintenance	29,791	8,876	1,186	39,853
Dues and subscriptions	7,692	25,312	2,060	35,064
Office expense	24,490	7,491	2,705	34,686
Staff development	4,709	15,297	3,958	23,964
Interest expense	14,340	844	1,687	16,871
Bank and credit card fees	4,287	951	8,851	14,089
Real estate taxes	-	7,171	-	7,171
Travel	935	119	46	1,100
TOTAL EXPENSES	7,466,779	425,078	545,281	8,437,138
Direct benefits to donors	-	-	(29,956)	(29,956)
PER STATEMENT OF ACTIVITIES	<u>\$ 7,466,779</u>	<u>\$ 425,078</u>	<u>\$ 515,325</u>	<u>\$ 8,407,182</u>

See Independent Auditor's Report and Notes to Financial Statements

THE CROSS-OVER MINISTRY, INC.

STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED JUNE 30, 2021

	Patient Services	Management and General	Fundraising	Total
Salaries and wages	\$ 2,090,650	\$ 183,954	\$ 272,798	\$ 2,547,402
Payroll taxes	149,488	15,105	20,445	185,038
Employee benefits	<u>175,585</u>	<u>23,054</u>	<u>23,074</u>	<u>221,713</u>
	2,415,723	222,113	316,317	2,954,153
In-kind contributed pharmaceuticals	3,500,042	-	-	3,500,042
In-kind contributed services and supplies	507,471	3,090	-	510,561
Medical supplies	324,697	4,662	4,907	334,266
Computer maintenance and software	115,220	12,216	30,910	158,346
Rent	133,459	7,633	15,266	156,358
Depreciation	84,269	-	-	84,269
Utilities	52,924	8,521	4,065	65,510
Medicaid billing	54,800	-	-	54,800
Public relations	20,678	681	26,837	48,196
Insurance	37,932	6,872	1,425	46,229
Bad debt expense	43,111	-	-	43,111
Office expense	36,104	4,915	656	41,675
Facilities	38,580	874	1,933	41,387
Staff development	7,686	26,167	1,935	35,788
Dues and subscriptions	9,178	24,298	1,973	35,449
Professional fees	10,648	17,207	1,139	28,994
Repairs and maintenance	16,404	234	-	16,638
Miscellaneous	13,066	1,552	1,041	15,659
Bank and credit card fees	920	2,039	11,091	14,050
Special event costs	-	-	10,316	10,316
Travel	<u>359</u>	<u>-</u>	<u>35</u>	<u>394</u>
TOTAL EXPENSES	7,423,271	343,074	429,846	8,196,191
Direct benefits to donors	-	-	-	-
PER STATEMENT OF ACTIVITIES	<u>\$ 7,423,271</u>	<u>\$ 343,074</u>	<u>\$ 429,846</u>	<u>\$ 8,196,191</u>

See Independent Auditor's Report and Notes to Financial Statements

THE CROSS-OVER MINISTRY, INC.

STATEMENTS OF CASH FLOWS

YEARS ENDED JUNE 30, 2022 AND 2021

	2022	2021
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Change in net assets	\$ (246,503)	\$ 596,416
Adjustments to reconcile change in net assets to net cash provided by operating activities		
Depreciation	120,308	84,269
(AIncrease) decrease in		
Grants and other receivables	(21,949)	46,631
Medicaid receivable	(33,995)	9,114
Inventory	629,530	236,834
Other current assets	14,704	575
Increase (decrease) in		
Accounts payable	(5,875)	(632)
Accrued expenses	(6,978)	33,299
Fiscal agent funds	(12,851)	(26,202)
Security deposits	<u>2,250</u>	-
NET CASH PROVIDED BY OPERATING ACTIVITIES	<u>438,641</u>	<u>980,304</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchases of property and equipment	<u>(243,808)</u>	<u>(147,575)</u>
NET CASH USED IN INVESTING ACTIVITIES	<u>(243,808)</u>	<u>(147,575)</u>
INCREASE IN CASH AND CASH EQUIVALENTS	194,833	832,729
CASH AND CASH EQUIVALENTS, beginning of year	<u>2,444,941</u>	<u>1,612,212</u>
CASH AND CASH EQUIVALENTS, end of year	<u>\$ 2,639,774</u>	<u>\$ 2,444,941</u>
<b>SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION</b>		
Cash paid during the year for interest	\$ 16,871	\$ -
<b>SUPPLEMENTAL DISCLOSURE OF NON-CASH FINANCING ACTIVITIES</b>		
Purchase of property and equipment with long-term debt	\$ 1,959,101	\$ -

See Independent Auditor's Report and Notes to Financial Statements

# THE CROSS-OVER MINISTRY, INC.

## NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2022 AND 2021

### NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Organization

The Cross-OVER Ministry, Inc. (“Cross-OVER” or the “Organization”) is a not-for-profit, non-stock corporation which was founded in the mid 1980’s. Cross-OVER provides a full range of medical services and patient education to low income, uninsured individuals, and individuals with Medicaid insurance at two safety net clinics operating in downtown Richmond and western Henrico County, Virginia.

#### Program Descriptions

*Patient Services* - Uninsured and Medicaid patients can receive a full range of healthcare and related services including but not limited to: primary care, pediatric care, specialty medical care, dental care, vision care, obstetrics and gynecology care, HIV care, mental health care, social work services, and pharmacy services.

#### Summary of Significant Accounting Policies

The Organization prepares its financial statements in accordance with accounting principles generally accepted in the United States of America for nonprofit entities. The significant accounting and reporting policies used by the Organization are described subsequently to enhance the usefulness and understandability of the financial statements.

#### Recent Accounting Pronouncements

In February 2016, the FASB issued ASU 2016-02, “Leases (Topic 842).” This update includes a lease accounting model that recognizes two types of leases: finance leases and operating leases. The standard requires that a lessee recognize on the statements of financial position assets and liabilities relating to leases with terms of more than 12 months. The recognition, measurement, and presentation of expenses and cash flows arising from a lease by a lessee will depend on its classification as a finance or operating lease. This update is effective for the Organization for annual periods beginning after December 15, 2021. The Organization will be required to record a “right of use” asset and a lease liability payable. The Organization is currently evaluating the impact of this adoption, including the use of practical expedients provided in the guidance.

#### Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of revenues and expenses during the reporting period and the reported amounts of assets and liabilities as of the date of the financial statements. On an ongoing basis, the Organization's management evaluates the estimates and assumptions based upon historical experience and various other factors and circumstances. The Organization's management believes that the estimates and assumptions are reasonable in the circumstances; however, the actual results could differ from those estimates.

#### Reclassifications

Certain accounts in the prior-year financial statements have been reclassified for comparative purposes to conform with the presentation in the current-year financial statements, with no effect on previously reported change in net assets.

# THE CROSS-OVER MINISTRY, INC.

## NOTES TO FINANCIAL STATEMENTS - Continued

JUNE 30, 2022 AND 2021

### NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

#### Income Taxes

The Organization is exempt from federal income taxes as defined under Section 501(c)(3) of the Internal Revenue Code. However, income from certain activities not directly related to the Organization's tax-exempt purpose could be subject to taxation as unrelated business income. In addition, the Organization qualifies for the charitable contribution deduction under Section 170(b)(1)(A) and has been classified as an organization other than a private foundation under Section 509(a)(2).

#### Uncertain Tax Positions

The accounting standard on accounting for uncertainty in income taxes addresses the determination of whether tax benefits claimed or expected to be claimed on a tax return should be recorded in the financial statements. Under that guidance, the Organization may recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by taxing authorities based on the technical merits of the position. Examples of tax positions include the tax-exempt status of the Organization and various positions related to the potential sources of unrelated business taxable income (UBTI). The Organization has recognized no uncertain tax positions for the years ended June 30, 2022 and 2021.

#### Classification of Transactions

All revenues and net gains are reported as increases in net assets without donor restrictions in the statement of activities, unless the donor specified the use of the related resources for a particular purpose or in a future period. All expenses and net losses are reported as decreases in net assets without donor restrictions.

#### Cash Equivalents

Cash equivalents include all deposits in banks and highly liquid investments with original maturity dates of less than three months. The carrying value of cash equivalents approximated fair value because of the short maturities of those financial instruments.

#### Grants and Other Receivable/Allowance

Grants receivable are primarily unsecured non-interest-bearing amounts due from corporate and foundation grantors, sponsorships, and other contributions. Management believes that all outstanding grants receivable are collectible in full, therefore, no allowance for uncollectible receivables has been provided.

#### Medicaid Receivables/Allowance

Medicaid receivables are primarily reimbursements due from Medicaid on patient billings after contractual adjustments. Management has recorded an allowance for contractual adjustments of \$7,856 and \$5,714, respectively, as of June 30, 2022 and 2021.

#### Inventory

Cross-Overs inventory, comprised of pharmaceutical products, is received from in-kind donations. As required by GAAP, the inventory is recorded as an asset when received based on the "average weighted price" of such contributions as provided by the contributing organizations, which approximates fair value. See Note K.

# THE CROSS-OVER MINISTRY, INC.

## NOTES TO FINANCIAL STATEMENTS - Continued

JUNE 30, 2022 AND 2021

### NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

#### Property and Equipment/Depreciation

Property and equipment are reported in the statement of financial position at cost, if purchased, and at fair value at the date of donation, if donated. Equipment is capitalized if it has a cost of \$500 or greater. Repairs and maintenance that do not significantly increase the useful life of the asset are expensed as incurred. Depreciation and amortization are computed using the straight-line method over the estimated useful lives of the assets.

#### Fiscal Agent Funds

On October 25, 2019, Bon Secours Health System awarded \$40,000 to the Richmond Area Safety Net Collaborative for the planning of a system of care to benefit residents of the Richmond Community who lack access to healthcare services. CrossOver Healthcare Ministry agreed to serve as the fiscal agent for these funds. Funds will be dispersed as the collaborative spends down the grant award. As of June 30, 2022 and 2021, \$0 and \$12,851, respectively, of these funds remained unspent.

#### Accrued Expenses

Accrued expenses include a reasonable estimate of wages and vacation earned but not paid by year end.

It is the Organization's policy to permit eligible employees to accumulate earned but unused vacation subject to certain limitations. All unused vacation pay is accrued when incurred and recorded in accrued expenses in the accompanying statements of financial position.

#### Net Assets

The financial statements report net assets and changes in net assets in two classes that are based upon the existence or absence of restrictions on use that are placed by its donors, as follows:

##### Net Assets Without Donor Restrictions

Net assets without donor restrictions are resources available to support operations. The only limits on the use of these net assets are the broad limits resulting from the nature of the Organization, the environment in which it operates, the purposes specified in its corporate documents and its application for tax-exempt status, and any limits resulting from contractual agreements with creditors and others that are entered into in the course of its operations.

##### Net Assets With Donor Restrictions

Net assets with donor restrictions are resources that are restricted by a donor for use for a particular purpose or in a particular future period. Some donor-imposed restrictions are temporary in nature, and the restriction will expire when the resources are used in accordance with the donor's instructions or when the stipulated time has passed. Other donor-imposed restrictions are perpetual in nature; the Organization must continue to use the resources in accordance with the donor's instructions.

When a donor's restriction is satisfied, either by using the resources in the manner specified by the donor or by the passage of time, the expiration of the restriction is reported in the financial statements by reclassifying the net assets from net assets with donor restrictions to net assets without donor restrictions. Net assets restricted for acquisition of buildings or equipment (or less commonly, the contribution of those assets directly) are reported as net assets with donor restrictions until the specified asset is placed in service by the Organization, unless the donor provides more specific directions about the period of its use.

# THE CROSS-OVER MINISTRY, INC.

## NOTES TO FINANCIAL STATEMENTS - Continued

JUNE 30, 2022 AND 2021

### NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

#### Contributions

Contributions, including unconditional promises to give, are recognized when received. All contributions are reported as increases in net assets without donor restrictions, unless use of the contributed assets is specifically restricted by the donor. Amounts received that are restricted by the donor to use in future periods or for specific purposes are reported as increases in net assets with donor restrictions. Conditional promises, such as matching grants, are not recognized until they become unconditional, that is, until all conditions on which they depend are substantially met.

#### In-Kind Contributions

The Organization receives contributions in a form other than cash or investments. Most are donated medical supplies and pharmaceuticals, which are recorded as contributions as of the date of gift and as expenses when the donated items are placed into service or distributed. If the Organization receives a contribution of land, buildings, or equipment, the contributed asset is recognized as an asset at its estimated fair value at the date of gift, provided that the value of the asset and its estimated useful life meets the Organization's capitalization policy.

The Organization benefits from personal services provided by a substantial number of volunteers. Those volunteers have donated significant amounts of time and services in the Organization's program operations and in its fund-raising campaigns. However, many of the contributed services do not meet the criteria for recognition in the financial statements. Accounting principles generally accepted in the United States of America allow recognition of contributed services only if (a) the services create or enhance nonfinancial assets or (b) the services would have been purchased if not provided by contribution, require specialized skills, and are provided by individuals possessing those skills.

The Organization's in-kind contributions are discussed further in Note K.

#### Revenue Recognition Policy

The Organization derives its revenues primarily from the services listed below. Revenues are recognized when control of these products or services is transferred to its customers, in an amount that reflects the consideration the Organization expects to be entitled to in exchange for those products and services. The Organization does not have any significant financing components as payment is received at or shortly after the point of service.

#### Performance Obligations

*Patient services and Medicaid* - For performance obligations related to patient services and Medicaid, control transfers to the patient over time. Because the patient receives all medical services during an appointment the recognition of revenue is equivalent to that recognized at a point in time. The Organization considers all services performed during a patient appointment to be one performance obligation.

# THE CROSS-OVER MINISTRY, INC.

## NOTES TO FINANCIAL STATEMENTS - Continued

JUNE 30, 2022 AND 2021

### NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

#### Special Events

The Organization engages in several events during the year that meet the criteria of special events according to accounting principles generally accepted in the United States of America. Special events revenue is calculated by multiplying the cost of the ticket by the number of tickets sold. Any amount received above the ticket price is considered a contribution and is included in contributions on the statement of activities. Direct benefit to donors includes all costs that directly relate to the specific event. These costs can consist of facility rental, food, entertainment, prizes, etc. All expenses incurred that do not have a direct benefit to donors are recorded as fundraising expenses on the statements of activities and functional expenses. See Note H.

#### Expense Recognition and Allocation

The cost of providing the Organization's programs and other activities is summarized on a functional basis in the statement of activities and statement of functional expenses. Expenses that can be identified with a specific program or support service are charged directly to that program or support service. Costs common to multiple functions have been allocated among the various functions benefited, using a reasonable allocation method that is consistently applied, as follows:

- Salaries and wages, payroll taxes, and employee benefits are allocated based on timesheet reports
- Occupancy, depreciation, utilities, insurance, professional services, and other expenses are allocated based on management's best estimate of the distribution of costs across functions.

Periodically, the basis on which costs are allocated is evaluated.

General and administrative expenses include those costs that are not directly identifiable with any specific program, but which provide for the overall support and direction of the Organization.

Fundraising costs are expensed as incurred, even though they may result in contributions received in future years. The Organization generally does not conduct its fundraising activities in conjunction with its other activities. In the few cases in which it does, such as when the annual report or donor acknowledgements contain requests for contributions, joint costs have been allocated between fundraising and general and administrative expenses in accordance with standards for accounting for costs of activities that include fundraising. Additionally, advertising costs are expensed as incurred.

# THE CROSS-OVER MINISTRY, INC.

## NOTES TO FINANCIAL STATEMENTS - Continued

JUNE 30, 2022 AND 2021

### NOTE B - LIQUIDITY

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of June 30, 2022 are:

Financial assets:	
Cash and cash equivalents	\$ 2,639,774
Grants and other receivables, net	305,144
Medicaid receivable, net	50,008
Total financial assets	<u>2,994,926</u>
Less financial assets held to meet donor-imposed restrictions	
Purpose restricted net assets (Note F)	<u>195,569</u>
Total financial assets available for general expenditures within one year	<u>\$ 2,799,357</u>

As part of the Organization's liquidity management plan, it keeps cash in excess of daily requirements deposited in its checking and reserve accounts.

### NOTE C - PROPERTY AND EQUIPMENT

Property and equipment consist of the following as of June 30, 2022 and 2021:

	2022	2021
Land	\$ 537,156	\$ 72,849
Buildings	1,637,061	142,267
Building improvements	645,997	559,186
Machinery and equipment	545,100	430,771
Computer equipment	496,664	457,442
Furniture and fixtures	<u>198,572</u>	<u>195,126</u>
	4,060,550	1,857,641
Less: Accumulated depreciation	<u>1,438,124</u>	<u>1,317,816</u>
	<u>\$ 2,622,426</u>	<u>\$ 539,825</u>

# THE CROSS-OVER MINISTRY, INC.

## NOTES TO FINANCIAL STATEMENTS - Continued

JUNE 30, 2022 AND 2021

### NOTE D - LINE OF CREDIT

The Organization had a \$275,000 line of credit with Atlantic Union Bank which was due upon demand. The line of credit was secured by a deed of trust on the property at Cowardin Avenue and required monthly interest payments at the lesser of 5% or a variable interest rate equal to the bank's prime rate. There was no outstanding balance on the line of credit as of June 30, 2021. The line of credit was terminated as of December 15, 2021.

The Organization entered a \$275,000 line of credit agreement with TowneBank on December 15, 2021. The line of credit is due upon demand and subject to an annual lender review for renewal. The line of credit is secured by substantially all assets of the Organization and requires monthly interest payments based on the Wall Street Journal Prime Rate less 0.5%, not to be less than 2.75%. There was no outstanding balance on the line of credit as of June 30, 2022.

### NOTE E - LONG-TERM DEBT

The Organization leased its office and clinic space in Henrico County, Virginia under an operating lease that expired in March 2022. Rent expense for the years ended June 30, 2022 and 2021 was \$131,607 and \$150,257, respectively.

The Organization entered into a \$3,950,000 business loan agreement with TowneBank on December 15, 2021. The loan is similar to a line of credit and contemplates multiple loan advances. The agreement expires December 15, 2026 and is subject to an annual lender review. The loan requires monthly interest-only payments based on the Wall Street Journal Prime Rate less 0.50%, not to be less than 2.75%. The Organization is required to make principal payments throughout the life of the loan with proceeds from a capital campaign. Scheduled principal payments include \$2,000,000 on December 31, 2023, \$2,500,000 on December 31, 2024, and \$3,000,000 on December 31, 2025. The outstanding balance as of June 30, 2022 was \$1,959,101, which represents loan proceeds used in March 2022 to acquire the building that was previously leased. Additional advances may be drawn on the loan to fund improvements to the property. The Organization is subject to financial covenants with which it is in compliance as of June 30, 2022.

### NOTE F - NET ASSETS WITH DONOR RESTRICTIONS

As of June 30, 2022 and 2021, net assets with donor restrictions were available for the following purposes:

Purpose restrictions, available for spending:	2022	2021
Patient Services	\$ 195,569	\$ 459,624

# THE CROSS-OVER MINISTRY, INC.

## NOTES TO FINANCIAL STATEMENTS - Continued

JUNE 30, 2022 AND 2021

### NOTE G - NET ASSETS RELEASED FROM RESTRICTIONS

Net assets released from donor restrictions by incurring expenses satisfying the restricted purposes or meeting the time restrictions are as follows for the years ended June 30, 2022 and 2021:

	2022	2021
Health and pharmacy	\$ 651,365	\$ 1,360,848
Time restricted grants	223,895	207,631
	<u>\$ 875,260</u>	<u>\$ 1,568,479</u>

### NOTE H - SPECIAL EVENTS

Income from special events, including sponsorships and contributions, for the years ended June 30, 2022 and 2021 is as follows:

	2022	2021
Sponsorships and contributions	\$ 312,589	\$ 265,765
Registrations and tickets	44,776	-
Less: Direct benefits to donors	(29,956)	-
	<u>\$ 327,409</u>	<u>\$ 265,765</u>

Special events during the year ended June 30, 2021 were held virtually and free to attend. Costs associated with these events have been included in fundraising expenses in the statement of functional expense.

### NOTE I - RETIREMENT PLAN

The Organization sponsors a 401(k) profit sharing plan which covers all employees who complete 1,000 hours of service and one year of service, as defined in the plan document. The Organization made a matching contribution of \$49,447 and \$34,185 for the years ended June 30, 2022 and 2021, respectively.

### NOTE J - GUARANTEES

Under its bylaws, the Organization has certain obligations to indemnify its current and former officers and directors for certain events or occurrences while the officer or director is, or was, serving at the Organization's request in such capacities. The maximum liability under these obligations is limited by the Code of Virginia. The Organization's insurance policies serve to further limit its exposure. The Organization believes that the estimated fair value of these indemnification obligations is minimal.

# THE CROSS-OVER MINISTRY, INC.

## NOTES TO FINANCIAL STATEMENTS - Continued

JUNE 30, 2022 AND 2021

### NOTE K - IN-KIND CONTRIBUTIONS

As discussed below, the Organization receives contributed goods and services which are used to provide services to its uninsured patients. Contributed goods and services are recorded at their estimated fair value determined at the date of receipt. A summary of contributed goods and services received during the years ended June 30, 2022 and 2021 is as follows:

- Pharmaceuticals - Cross-Over participates in several partnership networks which work with pharmaceutical companies to provide access to prescription, vaccinations, and over-the-counter medications to the uninsured. The value of contributions received from these networks was approximately \$2.1 million and \$3.3 million for the years ended June 30, 2022 and 2021, respectively, based on the “average weighted price” of such contributions as provided by the networks.

Cross-Over also receives and distributes certain prescription medications from a donating pharmaceutical manufacturer/distributor that are specific to a patient. Cross-Over does not record any financial activity associated with these medications, as such medications are donations to the individual patients, not the Organization.

Cross-Over also directly receives, at no cost, sample medications from various pharmaceutical manufacturers which it uses in the care of and distributes to its patients. Cross-Over estimates there to be no fair value to be recorded in connection with the samples.

- Professional services - Cross-Over received approximately 11,250 and 8,700 hours of volunteered professional services from various medical doctors (general practitioners and specialists), dentists, and nurses in the care of its patients during 2022 and 2021, respectively. The value of such volunteer hours was approximately \$664,875 and \$480,274 for the years ended June 30, 2022 and 2021, respectively, based on hourly rates obtained from The Virginia Association of Free Clinics.
- Medical supplies - Cross-Over also received approximately \$0 and \$30,287 of medical supplies, office furniture and equipment, and computers from various donors during 2022 and 2021, respectively.
- Lab and diagnostic services - Blood, tissue and other health screening and diagnostic services are provided directly to Cross-Over’s patients by two Richmond-based medical facilities. The value of contributed lab and diagnostic services provided to Cross-Over’s patients have not been included in the in-kind contributions.

## THE CROSS-OVER MINISTRY, INC.

### NOTES TO FINANCIAL STATEMENTS - Continued

JUNE 30, 2022 AND 2021

#### NOTE L - CONCENTRATIONS

Financial instruments which potentially subject Cross-Over to concentrations of credit risk consist principally of cash and cash equivalents, grants and other receivables. The Organization maintains cash on deposit with two financial institutions located in the United States of America. The Federal Deposit Insurance Corporation (FDIC) provides insurance coverage for up to \$250,000 of cash held in each separate FDIC insured bank and savings institution. The Organization had aggregate balances exceeding the FDIC insured amount by \$2,187,570 and \$2,126,366 as of June 30, 2022 and 2021, respectively.

As of June 30, 2022, approximately 52% of the Organization's receivables were derived from two donors. As of June 30, 2021, approximately 86% of the Organization's receivables were derived from four donors.

#### NOTE M - COVID-19

On January 30, 2020, the World Health Organization ("WHO") announced a global health emergency because of a new strain of coronavirus originating in Wuhan, China (the "COVID-19 outbreak") and the risks to the international community as the virus spreads globally beyond its point of origin. In March 2020, the WHO classified the COVID-19 outbreak as a pandemic, based on the rapid increase in exposure globally. The full impact of the COVID-19 outbreak continues to evolve as of the date of this report. As such, it is uncertain as to the full magnitude that the pandemic will have on the Organization's financial condition, liquidity, and future results of operations. Management is actively monitoring the global situation on its financial condition, liquidity, operations, suppliers, industry, and workforce. Given the ongoing evolution of the COVID-19 outbreak and the global responses to curb its spread, the Organization is not able to estimate the effects of the COVID-19 outbreak on its results of operations, financial condition, or liquidity for future years.

#### NOTE N - SUBSEQUENT EVENTS

In the preparation of its financial statements, The Cross-Over Ministry, Inc. considered subsequent events through September 22, 2022, which was the date the financial statements were available to be issued.